Project Premortem

1. What would failure look like on this project?

2. What problems could lead to this failure?

4. What are our biggest risks?

3. What do we need to do as a result?

Instructions

STEP-BY-STEP:

1. Select an upcoming or ongoing project.

2. Tell the team that we're going to plan how we can make this project successful.

3. Cast the team's minds X months ahead to the end of the project. Unfortunately, in this imaginary world, the project has failed.

4. One-by-one, ask these questions and take notes:

   • What would failure look like on this project?

   • What problems could lead to this failure?

   • What are our biggest risks?

   • What do we need to do as a result?

5. Note and summarise actions. Share them after the meeting and check in on progress after a month..